of the world-famous Douglas Axe Manufacturing Company. The axe business had declined by 1912, undercut by Pennsylvania's steel industry, and was replaced by the Hayward and Schuster woolen mills. By the 1950s, these mills employed 856 town residents, representing 92 percent of the local workforce.

While most of the textile mills have gone the way of the axe shops, Douglas remains a thriving community, grounded in a more diversified economy and committed to the re-use of local assets. 20th-century storefronts rest comfortably in 19th-century structures, while older buildings stand renovated nearby. Modern apartments grace old mills, while another produces contemporary industrial fabrics. A former livery stable holds commercial businesses, what was once a factory office is now a restaurant, and the E.N. Jenckes General Store has become a historical museum. In Douglas, rather than bulldozing the past, the residents have reclaimed it.

The forests of Douglas were known throughout the region for their superior timber. They supplied cedar for shingles, white pine for ships masts, and black walnut and maple for furniture and gunstocks. Forest products were used to tan leather in Grafton, to change pig iron into gun metal in Millbury, and to become railroad ties and potash for making soap and candles in Sutton.



#### DIRECTIONS

Exit Rt. 146 at Lackey Dam Road toward East Douglas. Turn left on Gilboa Street. Turn left on North Street. Continue onto Main Street (Rt. 16). Park nearby at the corner of Cook and Main Streets.

### BLACKSTONE RIVER VALLEY



#### ALONG THE WAY

- E.N. Jenckes Store Museum, a turn of the century general store complete with period stock on display, is operated by the Douglas Historical Society. Open seasonally Call 508-476-3856.
- ✓ The village of East Douglas has many interesting shops and restaurants along
- To learn more about the mill workers of the Blackstone Valley, visit the Museum of Work and Culture in Woonsocket, RI. For hours and fees, call 401-769-9675 or visit www.rihs.org
- Old Douglas Center, an original 18th-century hilltop village, is at the intersection of Rt.16 (Main Street) and Rt.96. Seven roads intersect at the point where land and buildings surround the Douglas Common. One of Douglas's old inns, the Dudley Tavern (built c1775) is still standing there. At one time a tavern here supplied horses for the Marquis de Lafayette, who stopped there during the American Revolution
- The Douglas State Forest contains 4,620 acres of recreational opportunities and scenic lands including Wallum Lake. From Douglas, follow Rt.16 (Main Street) west
- For information on other tours, riverboat excursions, special events, and more in the Blackstone River Valley National Heritage Corridor, contact the Blackstone Valley Chamber of Commerce at 508-234-9090 or visit www.blackstonerivervalley.com.
- Visit the River Bend Farm Visitor Center on Oak Street in Uxbridge, MA. Free maps, trail guides, brochures, and interpretive exhibits with videos, and more. Free parking. Free admission. Open seven days. 508-278-7604.

Congress established the **Blackstone River Valley National** Heritage Corridor Commission in 1986, recognizing the national significance of the region between Providence RI and Worcester MA-the Birthplace of the American Industrial Revolution. The John H. Chafee Blackstone **River Valley National Heritage** Corridor is an affiliated area of the National Park Service.



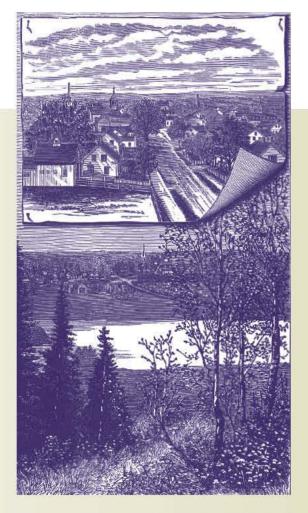


This brochure was developed under the direction of The Rhode Island Historical Society in partnership with the Heritage Corridor Commission.

www.nps.gov/blac/index.htm

#### DOUGLAS, MA

Walking Tour



Where fields met factories and country met commerce.

John H. Chafee

BLACKSTONE RIVER VALLEY

National Heritage Corridor



#### DOUGLAS, MA

Come, take a walk through East Douglas, where an agricultural community evolved into a mill town, and a stage stop became a dynamic commercial center. In East Douglas, you can still catch a glimpse of what it was like when fields met factories and country met commerce in the valley where American industrialization was born.

Centuries before the arrival of the first Europeans, Douglas was inhabited by Nipmucs, an Algonquin people, who lived here in a settled agricultural and hunting society. In the 1720s, the first English-speaking settlers here established the town as New Sherborn, later renamed Douglas in 1746. Over the next century, Douglas enhanced its agricultural economy with increasing commerce, becoming a crossroads for stagecoach turnpikes from Worcester to Providence and Boston to Hartford. Its growing number of taverns and wayside inns soon transformed Douglas into a hub for people and goods traveling through the Blackstone Valley. In addition, local grist mills turned grain into flour and saw mills processed lumber from Douglas' forests.

Douglas' East Village, now East Douglas, developed in the early 1800s when entrepreneurs established mills on the Mumford River. By harnessing the river's waterpower, they significantly increased the production of goods that for centuries had been made slowly and individually by hand. By mid-century, industrial activity centered upon the miles of buildings along the Mumford which produced edged tools—the "Axe Shops"



In 1798, brothers Joseph and Oliver Hunt built a blacksmith shop in East Douglas. Because it was a rural community on the main route between Boston and New York, they found a ready business shoeing horses and making tools. Their superior axes built their reputation, and they soon developed the Douglas Axe Manufacturing Co., shipping edged tools throughout the country and abroad. Axe company workers are shown here in front of the Lovett Shop on Cook Street in 1885.

ordered the Douglas third baseman,

for the mill team, to pitch the final

three innings and save the game.

who was supposed to pitch exclusively

LOVETT MILL

#3 COOK STREET

Behind the Elmwood Club, down Cook

Street, is another example of renova-

tion and preservation. One of Douglas'

first textile mills, the Lovett Mill was

built in 1827 on the Mumford River.

The Douglas Axe Company owned the

building in 1877, when the company's

owners purchased the newly invented

telephone. Stringing wires between

their office at the Elmwood Club and

Company had cornet solos played at

enjoyed via phone line at the office.

in 1911, and the Hayward-Schuster

Woolen Mills' offices in the 1940s.

The building was briefly a piano factory

Today the building contains apartments.

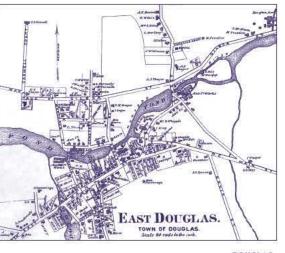
their factory buildings, the Axe

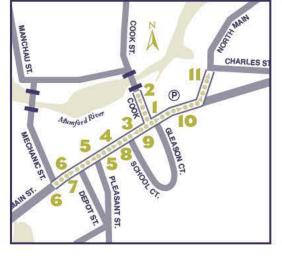
their lower factory, which were



The Elmwood Club Restaurant at the corner of Cook and Main streets was built c1865 as the main office for the Douglas Axe Co. After it passed to one of the woolen mills in 1912, it became an employee recreation center. Another recreation outlet supported by mill owners throughout the valley was baseball. Mill owner Walter Schuster sponsored many winning professional baseball teams and helped local boys become major league players. In 1932, in the last week of his life, ailing Walter Schuster had himself driven to Douglas' Soldiers Field to watch the high school team pull ahead of Northbridge in late innings. From the back seat of his roadster, Schuster helped manage one last game. He

The Lovett Mill, as it appeared in 1885 when it was being used as a machine shop for the Douglas Axe Company. The building pictured in the far right of the photograph is the Axe Company office, now the Elmwood Club Restaurant.





DOUGLAS

#### BUILDING #318/320 MAIN STREET

The re-use of buildings was a practice embraced early in the Blackstone Valley by settlers who understood the value of "recycling" architectural materials, designs, and labor. This structure was originally a barn, built on Warren Hunt's Mechanic Street farm about 1850. By 1869, Ezekiel Thayer was using it to stable horses, a profitable business on any stage line. In 1874, Thayer moved it to the rear of the lot next door. Although the railroad was eroding horse-drawn traffic when Richard Lafleur bought it in 1898, he ran a livery there until 1917, carrying passengers to and from the train, and transporting children to school. Herman Baker moved the building to its present site in the 1930s and, after remodeling it, ran his dry goods business here until 1954. Since that time, it has housed a paint store, a laundromat, and a liquor store, among many other businesses.



Salesmen and traveling shows are said to have once made up much of the clientele at Asa Thayer's inn and tavern, built in 1833. In the decades to follow, however, the establishment was plaqued by temperance reformers, leading some patrons to enter and leave by the back door to avoid being seen. When, in 1919, Prohibition banned alcohol sales altogether, the owners left the bar business, selling to the Whitin Machine Works of Whitinsville. The building was then used as a boarding house. In 1934, mill owners Hayward and Schuster bought its western section (#300), turning it into tenements, which they owned until 1940. The eastern ell (#306) was detached c1922 and made into a gas station. Recently the station was converted into a restaurant and shops.



Rogerson Building left, Douglas Hotel right

# ROCERSON BUILDING #296 MAIN STREET

When Asa Thayer's partner, Robert Rogerson, went independent about 1850, he erected this building (#296). Always a saloon or store, it attracted its own share of temperance reformers. According to one account from the early 1880s, a group called The Praying Band burst in on the proprietor of Simpson's Saloon, which then occupied the building. After being lectured on the evils of alcohol, and warned of his fate in the

afterlife, Simpson is said to have become agitated, had a stroke, and soon died. Despite a history of temperance agitation and legal prohibition, however, Douglas residents seem to have upheld their right to decide with regard to alcohol consumption. While the building across the street (#295, built in 1847) has at times been a pharmacy, post office, restaurant, convenience store, and clothing shop, today it is a liquor store.



Axe manufacturer Oliver Hunt's son, Warren, was instrumental in building his father's business, and also became a leading citizen. His success is evident in his mansion, #274, built c1825. Federal in style, the Italianate details were added in the 1870s. Warren's brother, Otis, owned a similarly impressive Greek Revival mansion, #271—complete with stately columns—across the street. Both homes set the tone for this section of Main Street, helping to establish the authority and privileges of Douglas industrialists.



The Jenckes sisters standing at the counter of the Jenckes store, with the patent model of Douglas Washer nearby,

### WIXTEAD BUILDING #297-303 MAIN STREET

The only brick commercial building in East Douglas, this structure was built by James Wixtead in 1910 to replace the old Thayer Block that burned in 1909, destroying Wixtead's grocery and dry-goods store. (Note that the high curb and stone steps at the street, designed for the Thayer Block, do not line up with the Wixtead entrance.) When it opened, Wixtead's new store shared space with the Post Office. After his death in 1923, several owners ran the store until it was converted into a pharmacy in 1940. In 1993 it became a restaurant.

#### BATCHELLER HOUSE #317-325 MAIN STREET

Consistent with the pattern of building adaptation, this series of structures (marked at one site as #319) was altered from a single- to two-family dwelling, and then to commercial and private use. The central part, a brick Cape, was built c1800. The right-hand wooden frame, with Greek Revival influences, was added when Jeremiah and Joseph Batcheller bought it from Jesse Balcome in 1828. Joseph occupied the newer extension. The lefthand, two-story commercial ell, added in1917, was a fruit store and, from 1927 to 1943, a grocery store. It has since been occupied by a grocery, barber, laundromat, and dry-cleaning business.

## BALCOME BLOCK #335-342 MAIN STREET

Second Empire in design, this large commercial block was built by Julius Whipple in 1882 and purchased by Isaac Balcome soon thereafter. Among the town's more impressive structures. its 19th-century feel and 20th-century applications reinforce a sense of ongoing connection between the modern commercial era and that of an earlier time. Built in the early years of prosperity generated by the local axe and textile industries, the block was at one time owned by the Hayward Woolen Company. Its shopfronts have since held a bakery, as well as grocery, drug, hardware, notions, package, and clothing stores.

# HAYWARD LANDING #26 NORTH STREET

The power generated by the Mumford River has made this a superb mill site since the 1700s. First used for grist mills, the site also accommodated a cotton mill that was built in 1863 and that burned in 1880. William E. Hayward then built this brick structure, from which he operated Douglas' first successful woolen mill. He was joined by partner Winfield S. Schuster, and was succeeded by his son, William L. Hayward. As partners, the Schuster and Hayward families acquired numerous mills in Douglas, Manchaug, and Millbury. They also were Douglas' largest employer until the industry began to decline in the 1960s.

The mill closed in 1965 and, in 1992. was converted into apartments. Although this ended 200 years of industrial activity, the mill's present embodiment provides another fine example of renovation, preservation, and renewal. Large photos and examples of textile machinery in the lobby reinforce a sense of the mill's historical role in Douglas.

# SIMPSON'S Billiard and Refreshment

SALOON Rogerson Building . . . . . East Douglas.

The rooms are newly fitted up with one four-pook at and one serom table.

OTSTERS

by the quart or gallon, or served with other re-freshments in the best manner. Confectioners, fruit, eigrar and tobeco kept constantly on hand EST I have now on hand a large quantity of Sweet Older, which will be sold in any quantity desired. 50-tf E. BERRESOM, Proprietors.

From the 1700s to World War I. Douglas was renowned for its inns and taverns, catering to weary travelers. Above is an advertisement for the notorious Simpson's Saloon.

## E.N. JENCKES STORE MUSEUM

#283 MAIN STREET

This classic general store was built by

Ebenezer Balcomb c1833, In 1884,

Places in 1988.

PATEINTEB

MAY 3, 1870.

Edward N. Jenckes bought it, making several additions. Over the next decades. he sold groceries on the west side, dry goods on the east, furniture upstairs, and grain from the attached barn. Deliveries were by horse and wagon. After Jenckes died, his daughters, E. Mialma and Helen, ran the store until 1972, then deeded it to the Douglas Historical Society that operates it as a museum. It was placed on the National Register of Historic



On the cover: Bird's eye views of Douglas.